



# **Investor Presentation**

January 2025



### Agenda

01	NORD/	LB at a	glance

Business Profile | Segments | Governance

**02** 1H2024 Performance

Results | Risk | Transformation

**03** Business segments

Private & Commercial Cust. | Corporate Cust. & SBN | Markets | Special Finance | Commercial Real Estate

**04** Funding

Capital | Liquidity | Green Bonds | Covered Bonds

**05** Facts & Figures

Rating | ESG | P&L and Balance Sheet | Financial Calendar





### NORD/LB at a glance

#### **Position**

As a mid-sized universal bank with 3,800 employees, we maintain long-term client relationships with corporate and institutional clients, private clients and the public sector. We are a leading institution, firmly established in northern Germany, with global operations in selected business areas through branches in London, New York and Singapore.

#### Bank of the energy transition

With more than 60 gigawatts financed capacity in renewable energy - wind, solar, battery storage - we are one of the leading financiers of renewable energy. In the social sector, we finance education, social housing, hospitals and public transport. We have established ourselves on the market as a renowned issuer of green bonds.



### Strategy

Following the completion of a transformation program, we are now growing selectively. Based on total assets of around € 110 billion and customer loans of around € 75 billion, we create value in five well-defined business areas. We support our customers in their transformation to a more sustainable economy.

#### **State- and Girozentralbank**

As a public-sector State-bank for Lower Saxony and Saxony-Anhalt, we bear regional responsibility. We act as the central bank for the savings banks in Lower Saxony, Saxony-Anhalt and Mecklenburg-Western Pomerania. As a member of the Savings Banks Finance Group, we offer the network and protection of one of the largest banking groups in the world.





### Ownership structure and ownership region

### Headquarters and ownership region

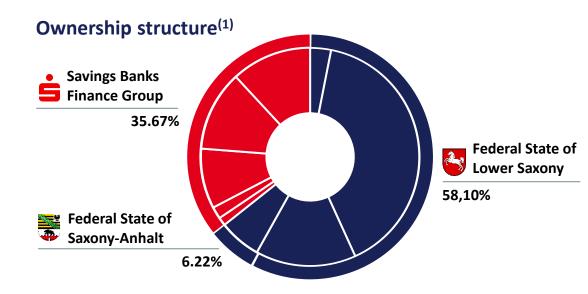




State Bank "Landesbank" for Lower Saxony and Saxony-Anhalt



Central bank for the savings banks in Lower Saxony, Saxony-Anhalt and Mecklenburg-Western Pomerania (≈ 60 regional savings banks). Joint market development and expansion of the product range.





### **Management Board**



Jörg Frischholz

**Chief Executive Officer** 



**Jasper Hanebuth** 

**Chief Financial Officer** 



Ingrid Spletter-Weiß

**Chief Clients Officer** 



**Christoph Dieng** 

**Chief Risk Officer** 



**Dr. Christoph Auerbach** 

Chief Operating Officer
Chief Representative



NORD/LB

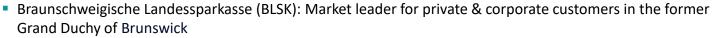
NORD/LB

NORD/LB

NORD/LB

### **Business segments and brands**

#### **Private & Commercial Customers**



Award-winning private banking under the Private Investors brand in Hanover, Hamburg, Bremen and Oldenburg

### **Corporate Customers & Savings Banks Network**

- Comprehensive support for medium-sized corporates throughout Germany
- Special expertise in the food, agriculture, trade and energy sectors
- Accompanying and supporting savings banks in complex financing transactions
- Established specialized lender in the areas of leasing & private equity as well as municipal lending

#### **Markets**

- Debt Capital Markets for financial institutions
- Offering capital market products for institutional clients and savings banks
- Customized securitization transactions (asset-backed finance)

### **Special Finance**

- Pioneer and leading financier of energy & infrastructure in Germany and from branches in London,
   New York and Singapore
- Track record in renewable energies, wind, solar, battery storage: >1,000 projects in 30 markets

#### **Commercial Real Estate**

- Long-standing commercial real estate lender in Germany and Europe
- Focus on energy-efficient offices, residential housing, retail, logistics, hotels and care facilities



DEUTSCHE/HYPO



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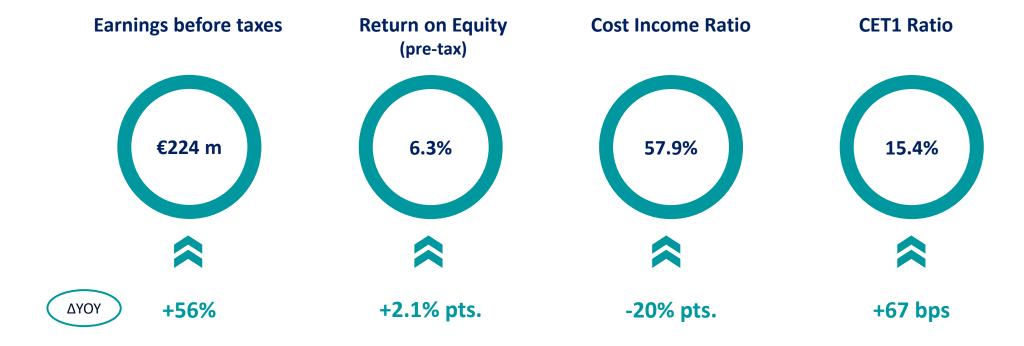
### Highlights 1H2024

- / NORD/LB continues to grow profitably
- / CIR improved significantly due to increased revenues and continued cost discipline
- Risk reserves further strengthened
- New CFO and COO on board
- Partial sale of aircraft financing signed RWA release in 2H2024
- Rating upgrades by Moody's and Fitch underscore positive development
- Successful placement of the first Tier 2 benchmark bond in 10 years





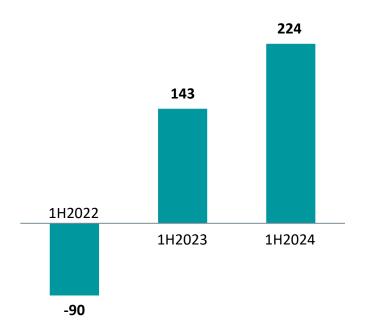
### **Highlights 1H2024 – Improvements across all key metrics**



### Earnings increased once again – best half-year results since 2017

#### **Earnings before taxes**

in € m



- / Interest and commission income as key growth drivers
- / Impact from non-operating items further reduced
- No P&L impact from the partial sale of aircraft financing in 1H2024
- / Well diversified revenue base across all core businesses

### **Earnings after taxes**

in € m



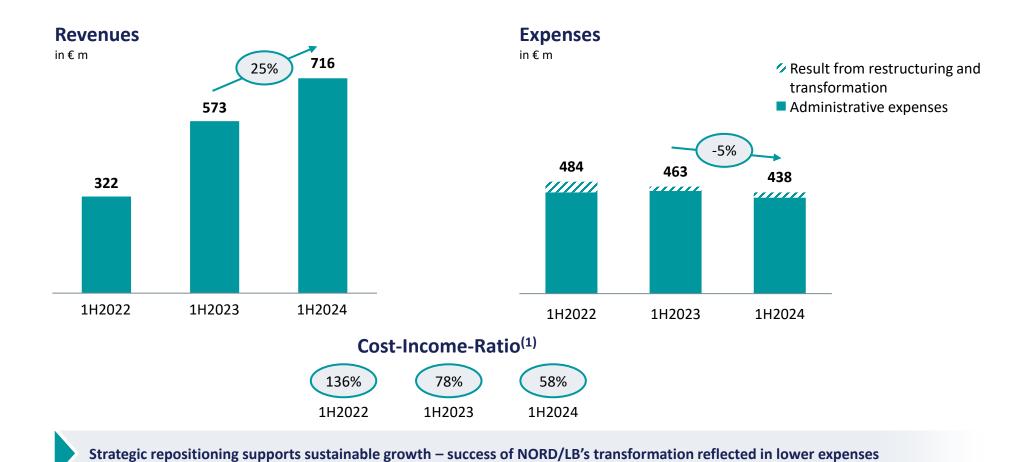








### Significant revenue growth and continued cost discipline



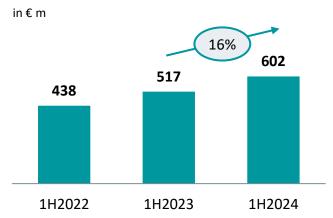
(1) Excluding result from restructuring and transformation

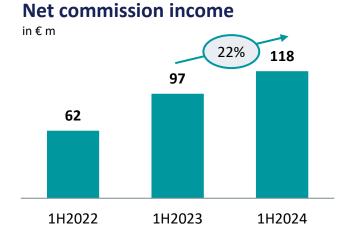




### Revenue growth again outpaces increase in risk assets

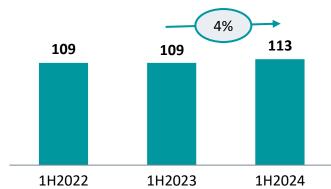
#### Net interest income





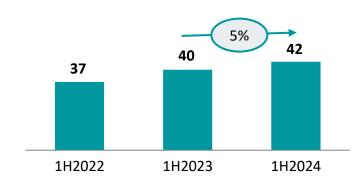
#### **Total assets**

in € bn, as of 30 Jun 2024



#### **RWA**

in € bn, as of 30 Jun 2024





### Well diversified revenue base across customer segments

### **Revenues by customer segment 1H2024**



#### **Revenues 1H2023**

in € m



232

84

151

108

733

(1) Includes aircraft financing

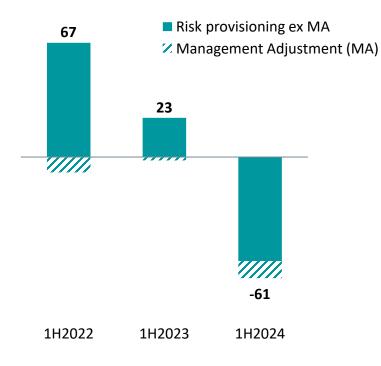




### Risk costs remain moderate

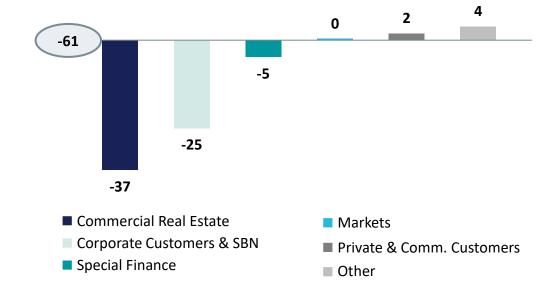
### Risk provisioning results – Group

in € m



### Risk provisioning results – Customer segments

1H2024, in € m



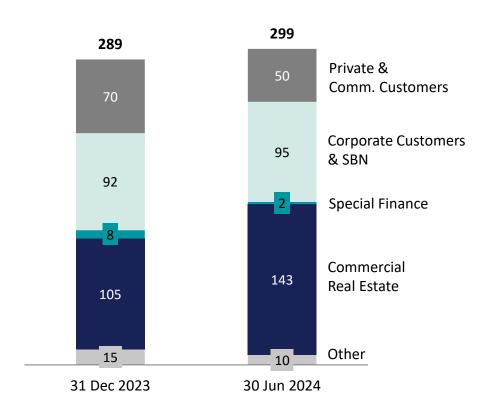




### Risk reserves and Management Adjustment further strengthened

#### **Management Adjustment**

in € m



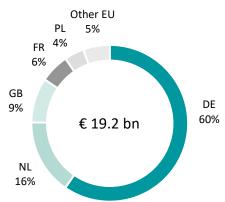
Total risk reserves incl. ManagementAdjustment at € 800 m

/ NPE Ratio at 1.1% on 30 June 2024, unchanged vs. 31 December 2023

### **Deep Dive | Commercial Real Estate**

#### **Regional distribution**

Financing volume, as of 30 Jun 2024



#### **Sector distribution**

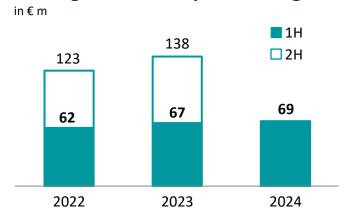
Financing volume, as of 30 Jun 2024



### **Risk provisioning results**



#### **Earnings before risk provisioning and taxes**



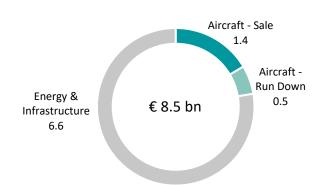




### **Deep Dive | Exit from aircraft financing**

### **Special Financing - RWA**

in € bn, as of 31 Dec 2023



### **Special Financing - Revenues**

in € m, as of 31 Dec 2023

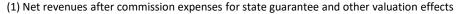


#### **Decision**

- Sale of € 1.67 bn portfolio to Deutsche Bank
- Transfer of assets in 2H2024
- Run-down portfolio of € 1.1 bn remains with NORD/LB
   Ø duration: 4 years
- New business discontinued since 1Q2024
- Both parties agreed not to disclose the purchase price

#### **Impact**

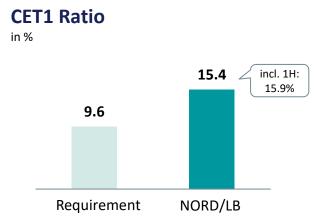
- Release of € 1.4 bn RWA in 2H2024
- Gradual reinvestment into Energy & Infrastructure, Corporate Customers & SBN, and Commercial Real Estate
- Transfer of the remaining run-down portfolio from Special Finance to Special Credit & Valuation (SCV) by 30 Sep 2024
- Loss on disposal of € 30-35 m in 2H2024



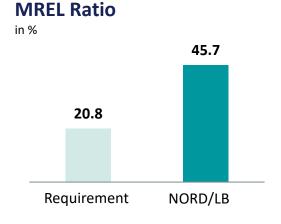


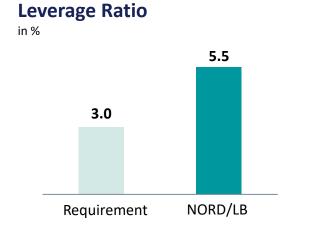


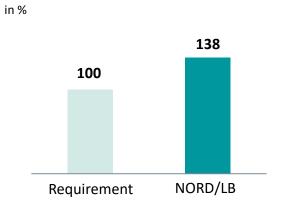
### Ratios well above regulatory requirements



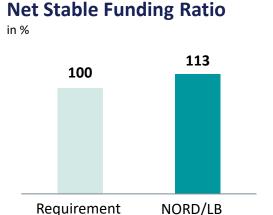








**Liquidity Coverage Ratio** 





### Outlook 2H2024

- Focus on improving operational profitability
- Expanding client business with a focus on energy transition
- / Development of the multi-year financial plan
- | Expectation FY2024: Earnings before taxes and RoE to exceed last years result



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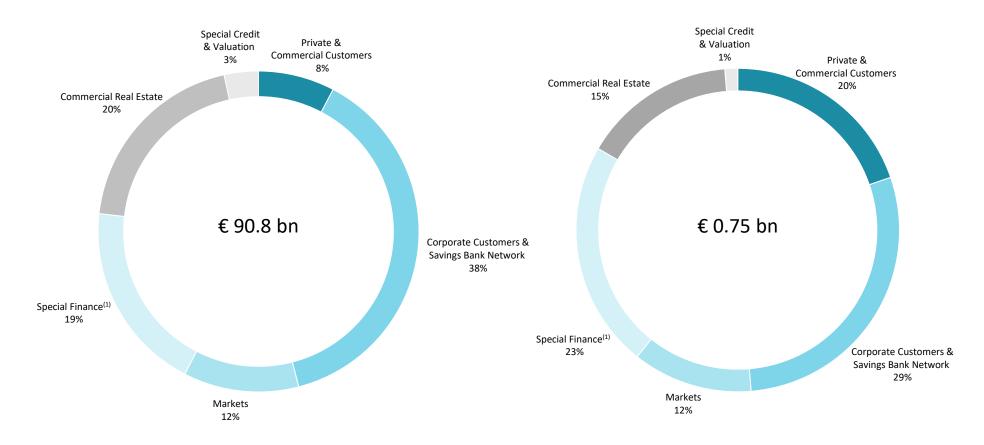
### **Overview customer segments**

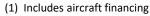
### **Segment assets**

As of 30 Jun 2024

### Revenues

1H2024

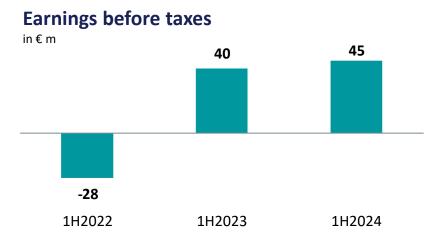






NORD/LB

### **Private & Commercial Customers**



in € m	1H2023	1H2024
Revenues	158	148
Expenses	-122	-105
Risk Provisioning <sup>(1)</sup>	5	2
Earnings before Taxes	40	45
RWA	4,003	3,475
RoRaC, in %	14	18
CIR, in %	77	71

### Segment profile

- The Braunschweigische Landessparkasse (BLSK) is regional market leader with over 30% market share; 85 locations in the former Grand Duchy of Brunswick, around € 16 bn customer volume, >226,000 private accounts, > 18,000 corporate accounts
- Award-winning private banking under the NORD/LB Private Investors brand in Hannover, Hamburg, Bremen and Oldenburg; expertise in induvial asset management

### **Financial Highlights**

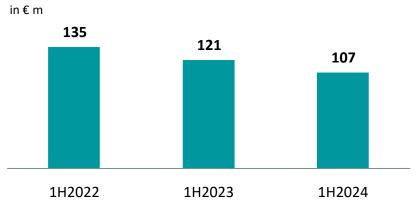
- Sound revenue development in lending and commission-based business, deposit revenues decline due to the normalization of the interest rate environment
- Cross-sell revenues and securities accounts volume increased
- High cost discipline in inflationary environment
- Risk provisioning in 1H2024 slightly positive after resolution of € 20 m from Management Adjustment
- The 1H2022 1H2024 results are impacted by internal cost allocations





### **Corporate Customers & Savings Banks Network**

#### **Earnings before taxes**



in € m	1H2023	1H2024
Revenues	232	218
Expenses	-85	-85
Risk Provisioning <sup>(1)</sup>	-26	-25
Earnings before Taxes	121	107
RWA	11,364	11,541
RoRaC, in %	14	13
CIR, in %	37	39

#### Segment profile

- Leading bank for mid-sized corporates with a comprehensive product range and branches across Germany
- Special expertise in food, agriculture, retail, and energy sectors
- Assistance and support for savings banks as a central bank and partner for complex financing transaction
- Established specialized lender in the areas of leasing and private equity as well as in the municipal lending business

### **Financial Highlights**

- Interest income affected by declining deposit revenues, strong lending business
- Commission income on last years level, focus on cross-sell of product range as well as traditional lending business
- Expenses remained unchanged, despite the inflationary environment
- Risk provisioning in 2023 and 2024 include additions to Management Adjustment. Specific risk provisions remain moderate in a challenging economic environment

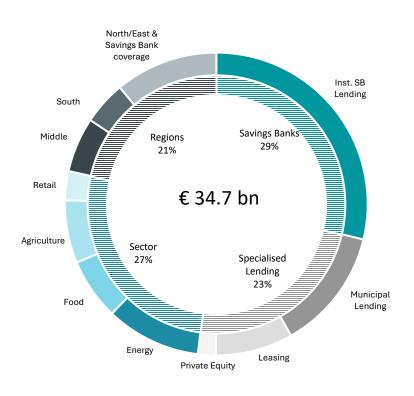
(1) incl. Management Adjustment





### **Corporate Customers & Savings Banks Network**

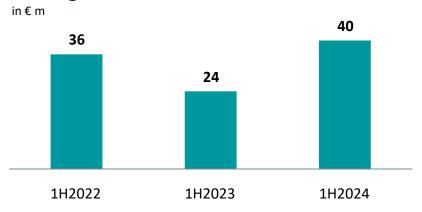
### Segment assets according to sales structure



- Broad and well-diversified market coverage
- Regional teams with distinct customer proximity and close coordination with savings banks
- / Sector teams with long standing expertise and extensive market knowledge
- A relevant player in the promotional business:
   € 9.6 bn of pass-through loans

#### **Markets**

#### **Earnings before taxes**



in € m	1H2023	1H2024
Revenues	84	90
Expenses	-60	-51
Risk Provisioning	0	0
Earnings before Taxes	24	40
RWA	3,226	3,304
RoRaC, in %	10	16
CIR, in %	72	56

#### Segment profile

- Debt Capital Markets franchise for European financial institutions and selected public issuers worldwide
- Offering capital market products for institutional clients and savings banks
- Development of customized securitization transactions (assetbacked finance)
- Deep roots with German-speaking investors and in selected European countries

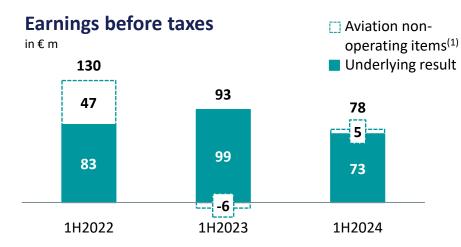
#### **Financial Highlights**

- Market-driven heterogeneous development in the various franchises (Bonds, Rates, Solutions)
- Revenue growth driven by institutional sales across all product categories as well as interest rate derivatives
- Decrease in expenses due to organizational adjustments
- A normalization of the market environment will possibly provide further revenue perspectives





### **Special Finance**



in € m	1H2023	1H2024
Revenues <sup>(1)</sup>	151	171
Expenses	-83	-88
Risk Provisioning <sup>(2)</sup>	25	-5
Earnings before Taxes	93	78
RWA	8,156	9,173
RoRaC, in %	15	12
CIR, in %	55	51

- (1) incl. commission expenses for state guarantee and other valuation effects
- (2) incl. Management Adjustment

### Segmentprofil

- Pioneer in financing of renewable energies with over 1,000 projects and >60 GW of financed capacity
- Broad coverage of infrastructure projects: Public transport, social housing, digital infrastructure, education
- Global expertise with branches in London, New York and Singapore – projects in 30 markets
- New business within aircraft financing was ceased in 2023. The run-down portfolio that remains after the partial-sale will be transferred to Special Credit and Valuation

#### **Financial Highlights**

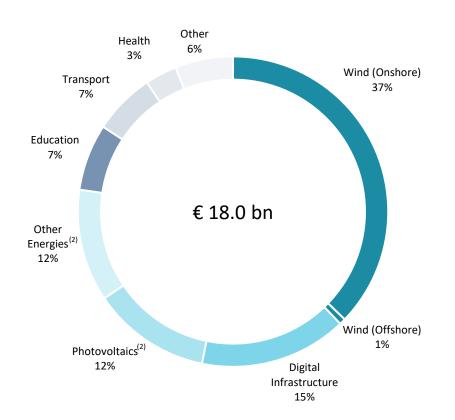
- Reported results 2022-2024 distorted by non-operating items in Aviation: Allocation to and release of risk provisions and valuation effects from state guarantees
- Significant increase in new business volume within Energy & Infrastructure of 17% compared to last year's period
- Strengthening of market position by including the battery storage and data center sectors as well as expanding to further regions (e.g. Financing the largest onshore wind park in the Baltics which is key in supporting the development of green hydrogen)



### **Special Finance: Energy & Infrastructure Financing**

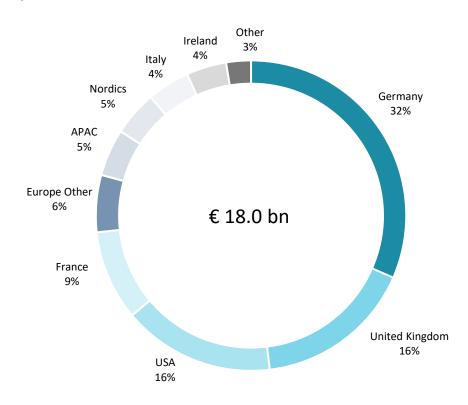
#### **Sector distribution**

Exposure at Default, as of 30 Jun 2024



### Regional distribution<sup>(1)</sup>

Exposure at Default, as of 30 Jun 2024



<sup>2)</sup> Includes a total of around € 930 m EaD of financed battery storage (Stand-alone or co-location) with a battery storage capacity of around 3.5 GW

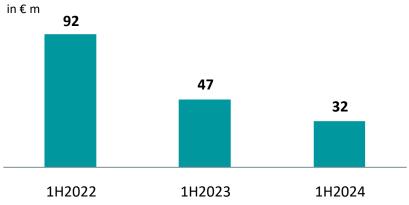




<sup>(1)</sup> Distribution refers to the borrower's country of origin

#### **Commercial Real Estate**

### **Earnings before taxes**



in € m	1H2023	1H2024
Revenues	108	115
Expenses	-41	-46
Risk Provisioning <sup>(1)</sup>	-20	-37
Earnings before Taxes	47	32
RWA	7,900	8,040
RoRaC, in %	9	6
CIR, in %	38	40

### Segment profile

- Established commercial real estate lender under the brand Deutsche Hypo
- Direct business with professional investors and project developers with comprehensive advice and product range
- Focus on Germany and selected European markets in the office, residential housing, retail, logistics, hotel and care facilities
- New business focus on energy-efficient buildings

#### **Financial Highlights**

- Sustained new business volume across European target markets provides growth in both interest and commission income
- Increase of expenses in line with selective expansion of business activities
- Operating profit before risk provisioning at € 69 m, above last year's half year result
- Risk provisioning primarily driven by further additions to Management Adjustment of € 38 m, net resolution of specific risk provisions

<sup>(1)</sup> incl. Management Adjustment

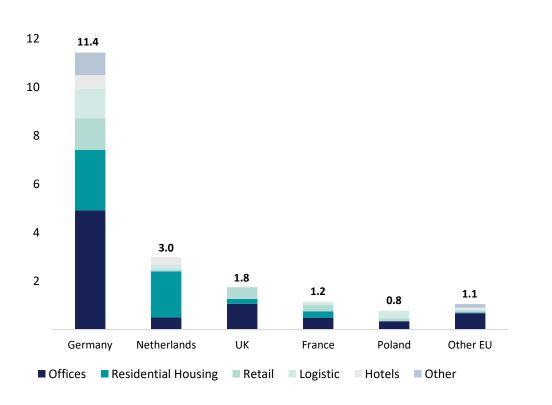




### **Commercial Real Estate Lending Portfolio**

#### **Regional and sector distribution**

Financing volume in € bn, as of 30 Jun 2024



Investment Grade ~80%<sup>(1)</sup>

Ø Loan duration of 4-5 years − range 3-10 years

No real estate financing in the US

/ Management Adjustment ~€ 140 m

€ 18.3 bn<sup>(2)</sup> Exposure at Default

(1) Investment Grade definition corresponds with rating classes 1-6 of the Sparkassen-Finanzgruppe. Rating class 6 has a maximum probability of default of 0.59%

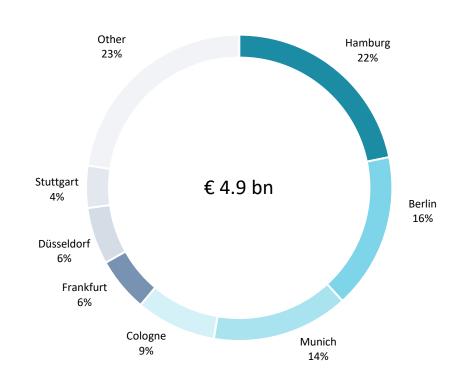


<sup>(2)</sup> plus ~€ 0.9 bn in unused lines

# **Deep Dive | Office Portfolio Germany**

### **Regional Distribution**

Financing volume, as of 30 Jun 2024



Focus on Top 7 cities → 77% of the portfolio

**CORE** inner city locations

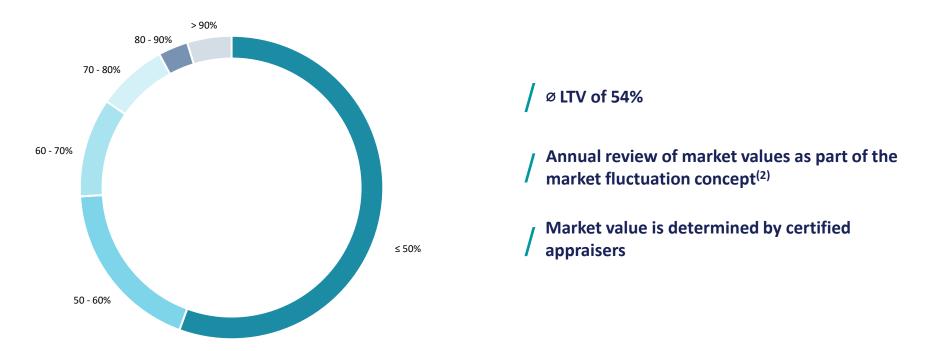
Focus on modern and contemporary offices

High energy efficiency: ~50% of the portfolio and ~80% of new business is green

### **Deep Dive | LTVs in the CRE Lending Portfolio**

### Loan to Value Ratio (LTV)(1)

in %, as of 30 Jun 2024



- (1) Portfolio excl. Project developments
- (2) Regular re-evaluation, including an on-site inspection, at the latest after 3 years. Additionally, if market fluctuation >10% (commercial assets) or >20% (residential) an ad-hoc review of market values and if needed a re-evaluation is required.



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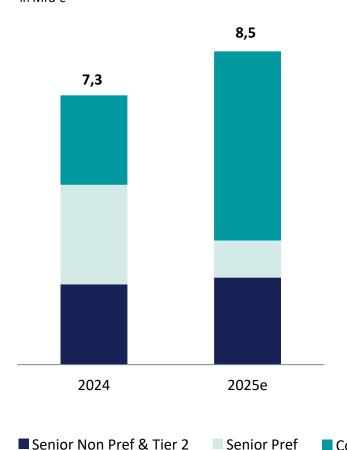
Rating | ESG | P&L and Balance Sheet | Financial Calendar





### **Funding**

#### **Funding** in Mrd €



Senior Pref

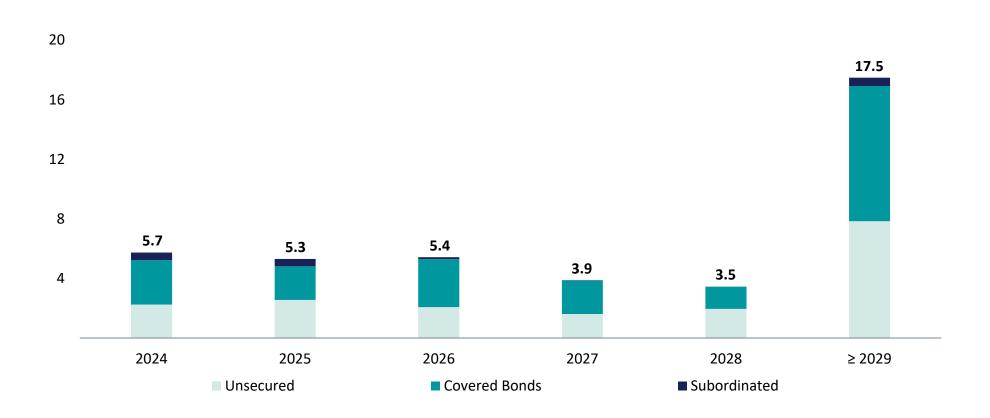
- 2024: Five successful benchmarks first Tier 2 after more than 10 years, inaugural senior non-preferred and three covered bonds
- 2025: Benchmarks in the covered bond, senior and Tier 2 segment on a sustained level expected
- Continuing the green bond trajectory

Covered Bonds

# **Maturity Profile**

#### **Maturities**

in € bn

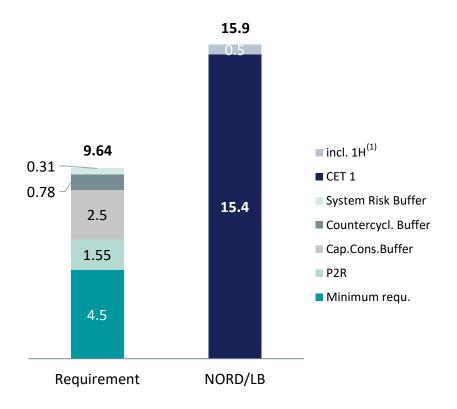




### **Regulatory Capital Ratios**

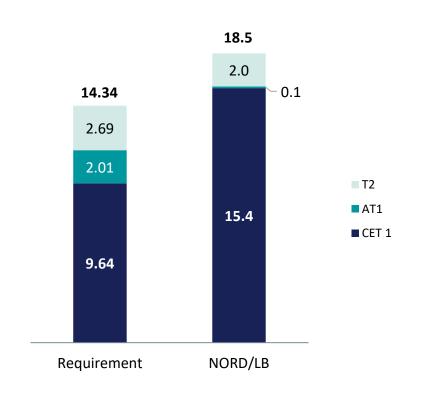
### **Common Equity Tier 1 Ratio**

in %



### **Total Capital Ratio**

in %



(1) Considering the results from the first half of 2024 Data as of 30 Jun 2024  $\,$ 





**RWA (TREA) Ratio** 

**■** Equity

### MREL: Compliance with 2024 RWA and LRE Requirements

18.5

30 Jun 2024

#### in % in % 45.7 16.3 Senior Senior Preferred & 4.4 Preferred & 1.6 equivalent >1 equivalent >1 year year Senior Non-Senior Non-Preferred >1 Preferred >1 21.6 7.7 year year Minimum requirement 20.77 Subordinated Subordinated 7.95 19.33 liabilities ≥1 1.2 0.4 liabilities ≥1 Minimum & Subordinated year year subordinated requirement

**LRE Ratio** 

**■** Equity





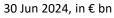
requirement

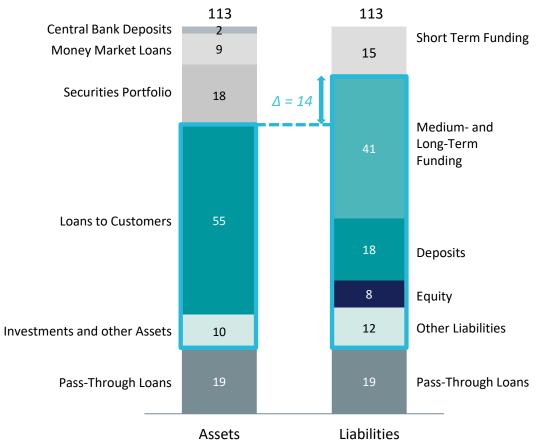
6.6

30 Jun 2024

### **Balance Sheet structure**

### Liquidity-related Balance Sheet structure NORD/LB AöR<sup>(1)</sup>





- Funding for customer loans is provided via medium to long-term liabilities with a medium term surplus of € 14 bn
- The securities portfolio consists mainly of highly liquid securities (€ 12.5 bn HQLA)

(1) Public Law Institution (Parent company of NORD/LB Group)





# **Green Funding**



Green Funding Framework

Provides a comprehensive description of the use of proceeds and other requirements for our green bonds

Seeks to comply with the EU taxonomy and is aligned with ICMA's GBP

Second Party
Opinion

External verification of the Green Funding Framework & Green Bond Reporting

Confirms the contribution of NORD/LB's Green Funding Framework to the UN SDGs



3 Reporting

Comprehensive annual reporting on the allocation and the expected climate impact of our green bonds

## **Green Funding Framework – Use of Proceeds**



#### **Green Buildings**

7.1 Construction of new buildings
7.2 Renovation of existing buildings
7.7 Acquisition and ownership of buildings

- a) Taxonomy aligned buildings
- b) Primary Energy Demand NZEB(1) -10 %
- c) EPC-class A or Top 15 % of the national/regional building stock
- d) Sustainable certified buildings(e.g. BREEAM Very good or better)
- e) Reduction of ≥ 30 % in energy demand / consumption







#### **Renewable Energy**

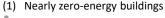
4.1 Electricity generation using solar photovoltaic technology
4.3 Electricity generation from wind power
4.10 Storage of electricity

- a) Solar- & photovoltaic projects
- b) On- and offshore wind projects
- c) Energy storage solutions such as batteries that optimise the use of renewable energy generated





Exclusion of business activities with negative impact on people and the environment in accordance with the UN Global Compact (e.g. controversial weapons, prostitution in accordance with NORD/LB's transformation guideline)





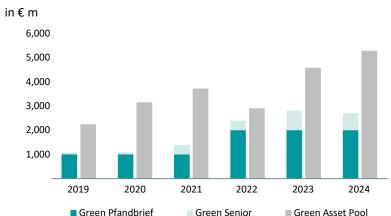




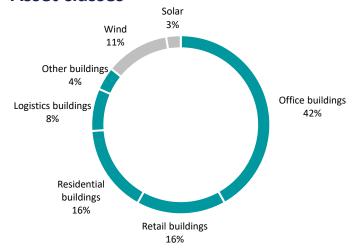
## **Green Bond Reporting**

as of 30 Sep 2024

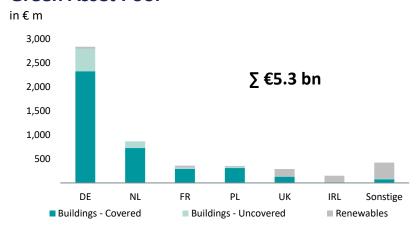
### **Green Bond Portfolio**



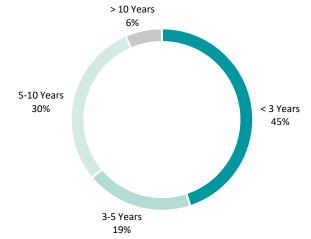
### **Asset classes**



### **Green Asset Pool**



## **Financing maturities**

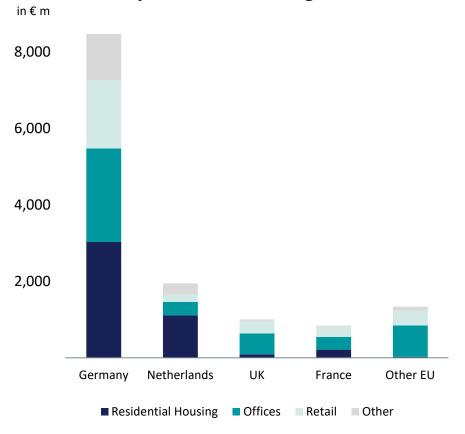






# **Mortgage Cover Pool**

## Receivables by asset class and region<sup>(1)</sup>



	<b>Cover Pool</b>	<b>Covered Bonds</b>
Total (€ m)	14,337	8,641
Average Maturity (Y)	3.5	3.1
Fixed Rate (%)	70.7	94.9
Euro denominated (%)	97.0	100
Over-Collateralisation (%)	65.9	
ø LTV (%)	48.4	
Number of loans	19,962	

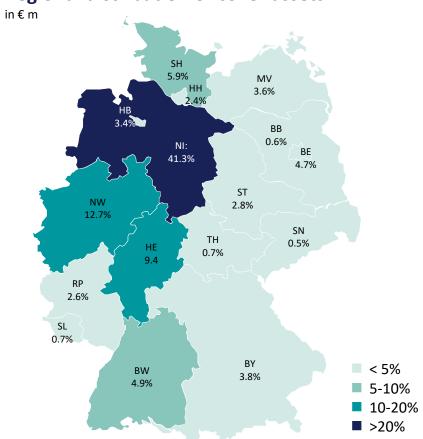
(1) According to § 28 Paragraph 2 No. 1 b, c and No. 2 PfandBG Data as of 30. Oct. 2024





## **Public Sector Cover Pool**

## Regional distribution of cover assets



	<b>Cover Pool</b>	<b>Covered Bonds</b>
Total (€ m)	12,861	11,908
Average Maturity (Y)	7.5	6.1
Fixed Rate (%)	88.4	97.9
Euro denominated (%)	96.9	99.5

Regional distribution				
Germany (%)	90.2			
Other EU (%)	7.9			
Non-EU (%)	1.9			

Data as of 30. Oct. 2024





## Agenda

01	NORD,	/LB at	a g	lance
			- 0	

Business Profile | Segments | Governance

**02** 1H2024 Performance

Results | Risk | Transformation

**03** Business segments

Private & Commercial Cust. | Corporate Cust. & SBN | Markets | Special Finance | Commercial Real Estate

**04** Funding

Capital | Liquidity | Green Bonds | Covered Bonds

**05** Facts & Figures

Rating | ESG | P&L and Balance Sheet | Financial Calendar



# **Credit and ESG Ratings**

<b>Credit Ratings</b>	Moody's	<b>Fitch</b> Ratings	DBRS		
Issuer Rating	Aa2	A+	A (high)		
Outlook	stable	stable	stable		
Short-term liabilities	P-1	F1+	R-1 (middle)		
<b>Unsecured Ratings</b>					
Senior Preferred	Aa2	AA-	A (high)		
Senior Non-Preferred	A1	A+	А		
Subordinated capital / Tier 2	Baa1	A-	A (low)		
<b>Covered Bond Ratings</b>					
Mortgage Pfandbriefe	Aaa	-	-		
Public Sector Pfandbriefe Aaa		-	-		
ESG Ratings	ISS ESG ▷	SUSTAINALYTICS	MSCI ∰		
Corporate	C (Prime)	19.1 (low-risk)	BBB		





# **ESG at NORD/LB**



#### **Environmental**

- Climate-neutral (net-zero) in our loan portfolio & business operations by 2050 (Scope 1-3) - CO<sub>2</sub> emissions reduced by 3.3% in 2023
- Sustainable Loan Framework:
- Classification of green business activities
- ESG aspects integrated in our loan process
- ✓ Incentivization of green loans
- Supporting and advising customers on the transformation to a sustainable business model



#### Social

- Commitment to respecting human rights and the "Diversity Charter" through policy statements
- Financier of social housing, education and hospitals
- Strong social and regional commitment



#### Governance

- Exclusion of controversial business activities (e.g. defense equipment, coal and nuclear power assets)
- Measurement and quantification of physical ESG risks
- Integration of ESG aspects in the annual target setting between the Executive Board and senior managers
- Memberships in the UN Global Compact and Principles for Responsible Banking

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# **Income Statement of NORD/LB Group (IFRS)**

in € m	1H2024	1H2023
Net interest income	602	517
Net commission income	118	97
Profit/loss from fair value measurement	9	0
Risk provisions	-61	23
Disposal profit/loss from financial instruments not measured at fair value through profit/loss	1	7
Profit/loss from hedge accounting	15	19
Profit/loss from shares in companies	6	10
Profit/loss from investments accounted for using the equity method	3	3
Administrative expenses	-415	-443
Other operating profit/loss	-30	-69
Earnings before restructuring, transfomation and taxes	247	162
Profit/loss from restructuring and transformation	-23	-19
Earnings before taxes	224	143
Income taxes	-29	-35
Consolidated profit/loss	195	109





# Selected balance sheet items of NORD/LB Group (IFRS)

Balance sheet items in € m	30 Jun 2024	30 Jun 2023 <sup>(1)</sup>
Total assets	113,289	109,438
Financial assets at fair value through other comprehensive income	10,642	10,541
Financial assets at amortised cost	87,005	86,855
of which: loans and advances to banks	13,273	13,446
of which: loans and advances to customers	70,896	70,431
Other assets	3,343	2,415
Financial liabilities at amortised cost	96,993	93,785
of which: liabilities to banks	29,140	28,511
of which: liabilities to customers	45,474	44,177
of which: securitised liabilities	22,287	20,914
Provisions	2,526	2,441
Other liabilities	-658	-913
Equity (on balance sheet)	6,977	6,543



# Segmental reporting of NORD/LB Group (IFRS)

<b>30 Jun 2024</b> in € m <sup>(1)</sup>	Private & Commercial Customers	Corporate Customers & Savings Banks Network	Markets	Special Finance	Special Credit & Valuation (SCV)	Commercial Real Estate	Treasury, Consolidation, Others	Reconciliations	NORD/LB Group
Revenues <sup>(2)</sup>	148	218	90	171	10	115	11	-40	723
Expenses <sup>(3)</sup>	-105	-85	-51	-88	-6	-46	-53	-5	-438
Risk Provisioning	2	-25	0	-5	8	-37	3	-7	-61
Earnings before taxes	45	107	40	78	12	32	-38	-52	224

<sup>(3)</sup> Administrative expenses (for Treasury, Consolidation, Others and Group incl. restructuring and transformation)

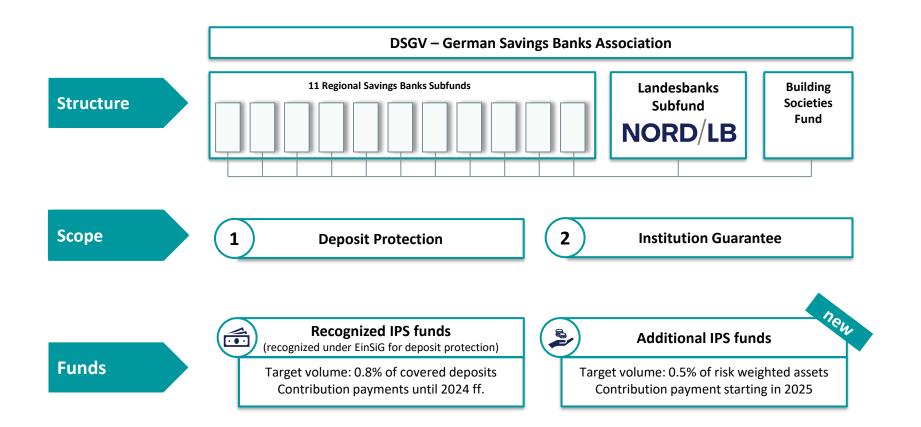




<sup>(1)</sup> Minor deviations may occur due to rounding

<sup>(2)</sup> Net interest income, net fee and commission income, net income from shares in companies, net income from the disposal of financial instruments not recognised at fair value through profit or loss, other net income, net income from fair value measurement (incl. hedge accounting), net income from companies accounted for using the equity method

## **Institutional Protection Scheme**



## **Financial Calender**





# Your contacts at NORD/LB



## **Falk Meyer**

Head of Funding & Investor Relations
Tel.: +49 (0) 511 361-2760
Mobil: +49 (0) 173 27 13 519
falk.meyer@nordlb.de



## Friedrich Karl Strödter

Head of Investor Relations & Ratings
Tel.: +49 (0) 511 361-3878
Mobil: +49 (0) 176 15 29 01 34
friedrich karl.stroedter@nordlb.de



## **Jonas Sachs**

Senior Manager Investor Relations & Ratings Tel.: +49 (0) 511 361-5128 Mobil: +49 (0) 176 15 29 00 01 jonas.sachs@nordlb.de

Note: Calls are being recorded



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